

Statement of Investment Principles

Introduction

This Statement of Investment Principles (“the Statement”) has been prepared by the Trustee of the Delco Remy UK Employee Pension Scheme (“the Scheme”). It has been prepared to comply with Section 35 of the Pensions Act 1995 as amended by the Pensions Act 2004 and the Occupational Pension Schemes (Investment) Regulations 2005 as amended by subsequent regulations.

This Statement sets out the principles governing decisions about investments for the Scheme and supersedes the previous Statement prepared by the Trustee of the Scheme (“the Trustee”).

In preparing this Statement, the Trustee has taken and considered written advice from the Investment Practice of Hymans Robertson LLP.

The Scheme has entered a PPF assessment period and whilst in an assessment period the Trustee retains responsibility for the day to day management of the Scheme. The Trustee does not expect to revise this statement as it covers broad principles rather than their implementation and the strategy of the Scheme is expected to be stable whilst the Scheme is in the assessment period, up until the point the Scheme transfers to the PPF, or achieves a buy-in with an insurer. . If there are any significant changes in any of the areas covered by this Statement, the Trustee will review it without further delay. Any changes made will be based on written advice from a suitably qualified individual and will follow on from consultation with the PPF.

The Scheme has a Defined Benefit (“DB”) Section and a Defined Contribution (“DC”) Section. The Trustee’s investment powers are set out in the Trust Deed dated 28th August 2000. This Statement relates to the DB Section and is consistent with those powers. The DC Section has been prepared as a separate Statement.

Investment objectives

The Trustee’s overall investment policy is guided by the following objectives:

- The Trustee’s primary investment objective for the Scheme is to ensure sufficiently liquid assets are available to meet all liabilities as and when they fall due.
- The Scheme is in the PPF assessment period and will align itself with the PPF’s long term objectives and ensure risk to members is minimised following the insolvency of the sponsor. This may include matching the Scheme’s assets to that of an insurer if an insurance transaction is deemed suitable.

Investment Responsibilities

The Trustee

Under the legal documentation governing the Scheme, the power of investment is vested in the Trustee. Therefore, the Trustee is responsible for setting the investment objectives and determining the strategy to achieve those objectives. The Trustee sets the overall investment target and then monitors the performance of their investment managers against the target. In doing so the Trustee considers the advice of their professional advisers, who it considers to be suitably qualified and experienced for this role.

The duties and responsibilities include but are not limited to:

- Regular approval of this Statement and monitoring compliance with this Statement
- Appointment, removal (where applicable) and review of their investment managers or investment adviser and their performance relative to relevant benchmarks
- Assessment of the investment risks run by the Scheme
- Monitoring and review of the asset allocation

Investment advisers' duties and responsibilities

The Trustee has appointed Hymans Robertson LLP as their DB Section investment adviser. Hymans provides advice when the Trustee requires it. Areas on which Hymans can provide advice are as follows:

- Setting investment objectives
- Determining strategic asset allocation
- Determining suitable funds and investment managers
- Managing cashflow

It should be noted that the Trustee retains responsibility for all decisions.

Fees for these services are agreed in advance of work being undertaken.

Hymans does not receive any commission or any other payments in respect of the Scheme for investment services that will affect the impartiality of their advice.

The Trustee is satisfied that this is a suitable adviser compensation structure.

Investment managers' duties and responsibilities

The Trustee, after considering suitable advice, has appointed Legal & General ('L&G') to manage the assets of the DB Section.

The funds invested in are detailed in the Appendix of this Statement. The investment manager is authorised and regulated by the FCA and is responsible for stock selection, asset allocation (if managing a multi-asset portfolio) and the exercise of voting rights. The manager is compensated by fund-based charges on the value of the DB Section's assets that they hold.

Setting the investment strategy

The Trustee has determined the investment strategy after considering the PPF's long term strategic objective and the potential to insure the Scheme's liabilities. It has received written advice from its investment adviser on investment strategy.

Types of investment

The DB's assets are invested on behalf of the Trustee by L&G.

The Trustee is permitted to invest across a wide range of asset classes, including but not limited to equities, bonds, cash, property and alternative asset classes. The use of derivatives is as permitted by the guidelines that apply to the pooled funds and can be used for hedging and risk management purposes. The Trustee understands that some asset classes provide a better match to the liabilities than others and is investing in gilts, index-linked gilts and cash to minimise risk.

The Scheme is in the PPF assessment period and there are no employer-related investments.

The Scheme is not expected to have any exposure to assets traded on unregulated markets.

Balance between different types of investment

The Scheme invests in assets that are expected to achieve the Scheme's objectives detailed previously. The allocation between the different asset classes is shown in the Appendix of this Statement.

The Trustee has chosen to invest in passively managed funds.

From time-to-time the Scheme may hold cash and therefore deviate from its strategic or tactical asset allocation in order to accommodate any short-term cashflow requirements or any other unexpected events. Over time, the allocations are expected to deviate from their benchmark weightings due to market performance. Given they are held to match the Scheme's liabilities, we do not suggest rebalancing these allocations automatically.

The Trustee may also hold insurance policies which are for the benefit of certain members to match part, or all, of its liabilities.

Expected return on investment

The Trustee has noted the long-run relationships that exist between the returns from different asset classes and the different expected risk/return characteristics of the various asset classes.

The Trustee's chosen policy is to stabilise the DB Section's funding level rather than to pursue higher expected returns to improve the DB Section's funding level. Therefore, it invests in gilts and index linked gilts (alongside a sterling liquidity fund).

Realisation of investments

The DB Section's assets are invested in pooled vehicles, which in turn invest in securities traded on recognised exchanges. The DB Section's investments in gilts and index-linked gilts are very liquid and can be realised at short notice. The DB Section assets are also invested in a daily dealt sterling liquidity fund.

Financially material considerations

The Trustee has considered financially material factors such as environmental, social and governance ('ESG') issues as part of the investment process to determine a strategic asset allocation over the length of time during which the benefits are provided by the Scheme for members. It believes that financially material considerations

(including climate change) are implicitly factored into the expected risk and return profile of the asset classes it is investing in.

In endeavouring to invest in the best financial interests of the beneficiaries, the Trustee has elected to invest through pooled funds.

The DB Section is invested in gilts and index linked gilts (alongside a sterling liquidity fund) and there is limited scope to take into account financially material considerations and socially responsible investment. However, the Trustee does expect its fund manager and investment adviser to take account of financially material considerations when carrying out their respective roles, where possible.

The Trustee will only invest with investment managers that are signatories for the United Nations supported Principles of Responsible Investment ('UN PRI') or other similarly recognised standards.

Non-financial matters

The Trustee has not considered non-financial matters in the selection, retention and realisation of investments.

Stewardship

The Trustee's policy on the exercise of rights attaching to investments, including voting rights, is that these rights should be exercised by the investment manager on the Trustee's behalf, having regard to the best financial interests of the beneficiaries.

The investment manager should engage with companies to take account of ESG factors in the exercise of such rights as the Trustee believes this will be beneficial to the financial interests of members over the long term.

The DB Section is invested in gilts and index linked gilts (alongside a sterling liquidity fund) and so there are no voting rights and limited scope to engage in the investments.

The Trustee has taken into consideration the Financial Reporting Council's UK Stewardship Code and expects investment managers to adhere to this where appropriate for the investments they manage.

Investment manager arrangements

Incentives to align investment managers' investment strategies and decisions with the Trustee's policies

The DB Section invests in pooled funds and so the Trustee acknowledges that decisions cannot be tailored to the Trustee's policies. However, the Trustee sets its investment strategy and then selects managers that best suits its strategy, taking into account the fees being charged, which acts as the fund manager's incentive.

Incentives for the investment managers to make decisions based on assessments about medium to long-term financial and non-financial performance of an issuer of debt or equity and to engage with issuers of debt or equity in order to improve their performance in the medium to long-term

The DB Section invests passively in gilts and index linked gilts (alongside a sterling liquidity fund) and so there is no scope to consider long-term financial and non-financial performance of UK government bonds.

How the method (and time horizon) of the evaluation of the fund managers' performance and the remuneration for asset management services are in line with the Trustee's policies

The Trustee will receive and review the quarterly asset statements from the investment manager and will review the performance reporting on a 6 monthly basis (performance is on a gross of fees basis).

The Trustee assesses the performance of the funds, where possible, over at least a 3-5 year period when selecting a manager and will always consider this when looking to select or terminate a manager together with other relevant factors other than performance after obtaining advice from the investment consultant.

The fund manager's remuneration is considered as part of the manager selection process and will only be looked at in greater detail if it increases.

As the timeframe before the assets are expected to be sold is 12-24 months the Trustee will only take action to replace the manager in extreme circumstances on receipt of advice from the investment consultant.

How the Trustee monitors portfolio turnover costs incurred by the fund managers, and how they define and monitor targeted portfolio turnover or turnover range

The Trustee does not monitor portfolio turnover costs incurred by the asset manager as it is not a financially material concern over the investment time horizon.

The duration of the arrangement with the fund managers

The Scheme is in the PPF assessment period and is only expected to hold the investments until it is transferred into the PPF, or to an insurer, which is likely to be relatively short.

Additional Voluntary Contributions (AVCs)

The DB Section holds AVCs separately from the assets backing defined benefits via investments held with L&G under the DC Section of the Scheme.

Risks

The Trustee recognises that whilst increasing risk may increase potential returns over a long period, it also increases the risk of producing more short-term volatility in the Scheme's funding position. Following the commencement of the PPF assessment period for the Scheme, the Trustee's focus for the DB Section has had to change away from targeting longer term growth towards protecting against short-term volatility. The overall level of investment risk is significantly influenced by the guidelines issued by the PPF for asset allocation during a PPF assessment period. A policy on more detailed risk issues is determined by the Trustee having considered expert advice (that includes assessment of the cost of change) and feedback from the PPF.

The Trustee is aware and seeks to take account of a number of risks in relation to the Scheme's investments. Under the Pensions Act 2004, the Trustee is required to state their policy regarding the ways in which risks are to be measured and managed. The key risks and the policies are as follows:

Solvency and mismatching risk

The sponsor has been dissolved and so the investment strategy is set to minimise risk relative to the liabilities.

Concentration risk

The DB Section is invested in gilts and index linked gilts (alongside a sterling liquidity fund) and so this risk is not applicable.

Investment manager risk

This is assessed as the deviation of actual risk and return relative to that specified in the investment managers' objectives. It is measured by monitoring on a regular basis the actual deviation of returns relative to investment managers' agreed objectives and an assessment of factors supporting the managers' investment process.

Sponsor risk

The Scheme is in the PPF assessment period and so this risk is no longer applicable.

Liquidity risk

This is monitored according to the level of cashflows required by the Scheme over a specified time period. The Scheme's administrators will assess the cash requirements to limit the impact of cashflow requirements on the Scheme's investment policy. The risk is managed by having a suitable amount of readily realisable investments and by holding a certain level of cash type assets. The Scheme invests in assets that there are invested in quoted markets and are as readily realisable as the Trustee feels suitable given the Scheme's cashflow position and the expected development of the liabilities.

Currency risk

The DB Section's liabilities are denominated in sterling and so are all of its investments. Therefore, the DB Section is not exposed to currency risk.

Loss of investment risk

There is a risk of loss of investment by each investment manager and potentially the custodian. This includes losses beyond those caused by market movements e.g. losses caused by fraud. The Trustee understands the investment manager has ringfenced the funds and uses an independent custodian and believes this will minimise the risk of loss.

Environmental, Social and Governance (ESG) and Climate Change risks

There is a risk that ESG issues and climate change are not considered as part of the investment process and so may expose the portfolio. This can lead to losses that may not have been factored into any assumptions. The Trustee has considered ESG issues including climate change as part of the investment process.

Compliance

The Trustee confirms that it has received and considered written advice from Hymans on the establishment and implementation of its investment strategy for the DB Section.

The Trustee confirms that it has consulted with the PPF regarding their strategy.

The Trustee will monitor compliance with this Statement at least every three years or if any significant changes are made to the investment strategy.

Signed by: Signed by Paul Sherman

Date: 17 December 2025

Position: Associate Director

Signed for and on behalf of the Trustee of the Delco Remy UK Employee Pension Scheme

Appendix

Strategic asset allocation

The DB Section has a strategic asset allocation as set out in the table below:

Fund	Target Weight (%)
AF - Over 15 Year Gilts Index Fund	22
BE - 5 to 15 Year Gilts Index Fund	49
NG - Under 15 Year Index-Linked Gilts Index Fund	13
HC - Over 15 Year Index-Linked Gilts Index Fund	2
L&G Sterling Liquidity Fund	14
Total	100

Rebalancing and cashflow management

The Trustee recognises that the asset allocation of investments will vary over time due to market movements. In general given the assets are meant to match the liabilities, there is no need to frequently rebalance back to the above initial benchmark.

Where possible, cash outflows will be met from the income of the DB Section's assets to minimise transaction costs. Where income is insufficient monies will be raised through the sale of assets, this will be done with the intention of retaining sufficient cash for expected future expenses to achieve a buy-in and then maintaining balance between the four gilt and index-linked gilt funds at their prevailing weights.

Investment manager

The Trustee has invested the DB Section's assets through an insurance policy with L&G. The table below shows the investment manager that the Trustee has appointed to carry out the day to day management of the assets, as well as the funds that they manage, their benchmarks and relevant objectives.

Investment manager	Fund	Benchmark
L&G	AF - Over 15 Year Gilts Index Fund	FTSE Actuaries UK Gilts Over 15 Years Index
	BE - 5 to 15 Year Gilts Index Fund	FTSE Actuaries UK Gilts 5-15 Years Index
	NG - Under 15 Year Index-Linked Gilts Index Fund	FTSE Actuaries UK Index-Linked Gilts up to 15 Years Index
	HC - Over 15 Year Index-Linked Gilts Index Fun	FTSE Actuaries UK Index-Linked Gilts Over 15 Years Index

	L&G Sterling Liquidity Fund	Sterling Overnight Index Average
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Fees

The fee arrangements for the investment manager is summarised below:

Investment manager	Fund	Annual management charge
L&G	AF - Over 15 Year Gilts Index Fund	0.1% p.a.
	BE - 5 to 15 Year Gilts Index Fund	0.1% p.a.
	NG - Under 15 Year Index-Linked Gilts Index Fund	0.1% p.a.
	HC - Over 15 Year Index-Linked Gilts Index Fun	0.1% p.a.
	L&G Sterling Liquidity Fund	0.125% p.a.

In addition to the charges above L&G have a fixed DB Section charge of £2,250 p.a.